How should CoC membership be defined?

- Membership should be defined as any individual, agency, or organization that believes it has a mission that aligns with or supports the work of the CoC.
- Given the purpose of the CoC, I think membership should be defined as representatives of organizations that have a significant program/initiative toward ending homelessness. I realize "significant" might be subjective, but it's meant to be in the spirit for those organizations who are predominately in existence to end homelessness.
- I think this is tricky. There is the "CoC" in terms of agencies that received government funding, and then there is the larger web of community providers. I think getting clarity of the relationship and differences between the CoC and HSN is critical. There are a lot of "mom and pop" agencies, so I think there should be a process to becoming an official member, which might involve some criteria like 501 c-3, a certain budget size, a relevant mission, and maybe at least 1 full year of operations.
- Open to individuals and to organizations that serve homeless individuals and families in Mecklenburg. For members, active participation should be expected.
- Government agencies, the private sector, and non-profit organizations (including faith-based organizations) coming together to create and implement solutions for homelessness.

What are the roles and responsibilities of the CoC membership?

- Members are...members. From the membership should be drawn a Board. The Board should then create, and fill from the membership, committees of the Board. The members can attend any/all meetings; share thoughts/opinions/best practices; and generally, collaborate. The committees should perform specific tasks supporting the efforts of the Board. The Board should decide.
- To work toward making homelessness rare, brief and non-recurring via a collaborative, community effort aimed at advocacy (for more resources) and efficiency/monitoring (of current resources.)
- Define the process for funding applications, in alignment with HUD requirements. Serve as the overarching "group" coalition for initiatives around ending homelessness. So, for example, the current Homeless Services Network could be part of this coalition as a working group. Guide collaboration for resources.
- Again, I think there is need for clarity with HSN. But, CoC in the fullness of the idea is far more than our government application. In that sense, CoC members should keep us focused on being a system. Remain focused on positive outcomes in reducing homelessness. Attend meetings. Engage in conversation. Keep the questions in the room, and not in the parking lot. Read and consider information prior to voting.
- Select a governing board, recommend priorities for funding, recommend strategies, review progress,
- To generate solutions and to seek ways to fund them
How should CoC membership be consulted for CoC decisions?

- Some decisions must necessarily be left to the Board, after receiving recommendations (where appropriate) from committees; committees are the vehicle by which engaged members provide feedback and input. Someone who attends one meeting a year simply should not have the same standing as someone elected from the membership who attends every meeting and performs the work expected as a board member.
- committee work/input
- CoC membership should be given appropriate voice for structure, but then let that structure play out. In other words, in the beginning allow membership to voice feedback on how decisions are made, then follow it. I think going to an overall membership for every decision would be quite hard.
- Engaged and voting, on major items.
- Hold listening sessions, send draft materials, receive input.
- Email and during general CoC meetings

What responsibilities of the CoC should be delegated to the CoC Board?

- major votes re: systems policies / procedures/ funding
- I think that has to be decided by the membership as the processes are formed.
- I don't have enough information to answer this. The board hasn't been highly functional in recent years. I would suggest the County bring us a few models of how the board vs. membership roles and responsibilities.
- Approving all actions related to HUD funding for homelessness, selecting providers to fulfill duties of the CoC, approving contracts, speaking officially on behalf of the CoC when advocating for the homeless,
- Administrative

What responsibilities of the CoC should be delegated to working committees of the CoC?

- Whatever the charter says the Board has the right and/or ability to delegate.
- more of the day-to-day
- Advocacy Education Drafting of local applications for review (prior to HUD submission) Committee that addresses new groups wanting to be a part of the CoC
- In the weeds work. Bringing forth recommendations. Exploring ideas/issues. I also think there is a question about what role staff should play vs. volunteers.
- Developing processes for monitoring grantor performance, developing ranking processes for applicants seeking funding, developing strategies for community engagement, including participation of people who have been homeless.
- Logistics of implementing solutions

What should the membership of the CoC Board be?

- Anyone can be a member. Not anyone can be a board member. Certain agencies and organizations should have a seat reserved for a designated rep. Call those "district seats." The
"at-large" seats can pull from agencies and organizations actively engaged in the work. But in all cases, Board members should have to do the work.

- health/safety providers, park and rec, cmpd, hospitals, school system, providers,
- Up to two years.
- I think there should be a couple different groups: (1) people knowledgeable in homelessness (including lived experience) (2) people who are good thinkers (3) people who can gain us access where we need it
- To include: Mecklenburg County Homeless Services, City of Charlotte Neighborhood Development, Public Housing Authority, Shelter providers, supportive housing providers, CMS (serving homes children), HSN representative, persons with lived experience, MH, SA service providers who serve the homeless.
- Representatives from each of the stakeholder groups, along with 2 with personal homeless experience
- I feel like each state should be guaranteed two Senators. Or... If you put money in the pot, you have a say. If you are invested in solving the problems, you have a say. If you or your organization are on the front lines, you have a say. No one person or organization should have any more power or authority than any other person or organization.

What should the roles and responsibilities be of the Collaborative Applicant?

- How would citizens even know what a Collaborative Applicant is?
- It would be refreshing if they collaborated. Develop a process, including engagement, and stick to it. Don't blow deadlines or do it alone.
- grant, funding allocation decision making
- Facilitation of getting together all local applications. Establishing timelines. Information sessions.
- Owning the ultimate application process.
- T-B-D
- Not sure what this is

What should be the mechanism of feedback between the CoC Board, committees, and CoC membership?

- A newsletter. Who doesn't love a newsletter? If you want to know, come to the meetings. Publish the agenda well in advance. Plan the work. If you can't be bothered to attend, read the minutes. If you can't be bothered to read the minutes...
- Online portals for submissions. As part of structure, there should be a systematic way of capturing the feedback and scheduled times for addressing the feedback.
- Again, I don't feel like I have enough knowledge. Can you bring us a few examples of best practices and allow us to respond?
- There should be well-publicized, designated times when the Board and Committees hear from the membership and vice versa. For key decisions, specific invites should be sent out. Also, there should be a way to email questions to the Board and an expectation related to timely replies.
- Email and meetings
- skywriting

Please provide any additional feedback here.

- Some of these questions are a bit complicated for this simpleton!
- Hard for me to think through some of these questions as from the learning session, it seems creating the Charter is the key to how the CoC flows, who is a part of it, and what responsibilities
are. But it’s how we get to a point that we have the right people in the room, providing the right voices, to create the right charter. I answered these questions without over analyzing, so I welcome further conversation for explanation. Thank you.

- Grateful for the open process of transition you are providing.
- In order to build confidence in the community, think attention needs to be paid to what kinds of issues will require a vote, whether, a simple majority vote will suffice, and whether you need a quorum. These are elementary, but they do promote or detract from perceptions of fairness in process.
- Too many acronyms and jargon used without translating them for those not experienced
- Please, please, please create a real charter, with real bylaws. Ensure that if people don’t show up, they are out. Make it about the problem and the solutions, not about ego or control or resume padding. There are enough idiots wandering the halls. They don’t all have to have access to the room.